

# Health Partnership Symposium

Monitoring, Evaluation & Learning: 1st March 2017

### Aims and objectives of this session

- Identify good and bad practice in monitoring and evaluation (M&E) and reflect on your own M&E approach
- Identify shortfalls in one specific area of your M&E approach and understand why this was a problem
- Understand how M&E can enable your project to continue
- Identify areas for improvement for the future

#### What is the value of M&E?

• Demonstrate improvement or impact

Make decisions and inform priorities

Informing policy makers

Convincing potential donors

# Task 1- Ice breaker: what do we mean by good M&E?

• In groups of two or three, sort the statements into 'good practice' and 'bad practice'.

You only have 5 minutes!

#### **Answers**

#### Good practice examples

- 1. It is useful to check the quality of your data by collecting it from another source, and comparing the results
- 2. The UK and overseas partners are responsible for developing the monitoring and evaluation plan in collaboration
- 6. The monitoring and evaluation plan is designed before the project starts
- 8. Data should be analysed regularly throughout the project
- 9. Data is useful for the partnership because it can inform decisions or lead to changes
- 12. Data should be collected at regular intervals
- 17. Each individual's monitoring and evaluation duties and responsibilities are clearly defined from the start
- 18. Staff should be asked how much time they can devote to monitoring and evaluation
- 20. Baseline data is collected at the start of the project
- 21. Results should be presented in a user-friendly way, with key findings or evidence easy to pick out

#### Bad practice examples

- 3. The UK partner is solely responsible for collecting data
- 4. The overseas team is solely responsible for collecting data
- 5. The monitoring and evaluation approach is designed once the project has already started
- 7. It is best to analyse all of the data at the end of the project
- 10. Decisions or changes should be made based solely on the lead partners' opinions
- 11. Once a target has been set, it should stay the same throughout the entire project
- 13. If a target has been reached, you don't need to collect data on it anymore
- 14. Data is not looked at during review or planning meetings
- 15. Monitoring and evaluation results should be kept a secret
- 16. Data is always reliable and does not need to be followed up
- 19. Monitoring and evaluation does not cost any money

### Task 2- M&E problem solving

Think of 1 M&E issue that affected your project

• Something you failed to demonstrate, a goal you failed to reach, data you couldn't collect, lack of capacity...

### Task 2- M&E problem solving

#### Questions to consider:

- At what point did this problem come to light?
- Why was it an issue for your project?
- What did you try and do to solve the problem?
- Why didn't it work?
- What factors made this aspect a problem?
- Who or what was the problem dependant on?
- How was it resolved?
- If it wasn't, why? How could it have been resolved?

You have 25 minutes!

# Task 3- learning from the past to inform the future

#### A focus on the planning stage...

• If you were to do your project again, how would you incorporate M&E into your planning, to avoid M&E problems?

#### Questions to consider- not all of these will be applicable!

- What could you **plan for**, or **put in place** from the start to make sure you don't run in into problems this time?
- Who would you need to involve to make it work?
- Who/what will you need to collect data on?
- How do you need to disaggregate your data? Which categories could help inform your work?
- Who could you get advice or support from?
- What or who do you need access to?
- What resources do you need to allocate? How much budget? Which people? How much time?
- Do you need to **present your data** or results differently?

#### You only have 15 minutes!

### What next?

- Reflection
- Planning
- Collaborative M&E
- Resources available <u>www.thet.org</u>

# Thank you!

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